



**Pooling human and financial resources for joint
programming on youth employment:
Lessons form the YEM**

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This presentation

- The MDG Achievement Fund
- Funding modality;
- What worked and what did not?

The MDG Achievement Fund

- An envelope of approximately USD800m agreed upon by Spain and the UNDP in December 2006 to accelerate MDGs progress
- Eight thematic windows, including one on YEM¹
- Each window assigned to a UN Agency that acted as «convenor» and managed call for proposals together with other UN Entities
- 56 countries identified as potential beneficiaries
- Strong reliance on the leadership of the RCs and the UNCTs
- Funds managed under a dedicated account of the UNDP's Multi partner Trust Fund of UNDP (administrative agent) and disbursement monitored by an independent Secretariat

1. (children, food security and nutrition, **youth employment and migration**, environment and climate change, culture and development, gender equality and women's empowerment, economic governance, development of the private sector, conflict prevention and peace building)

The MDG-F: Joint programmes on YEM



Youth Employment Programme

Funding modality

MDG-F Steering Committee

Request for Proposals

- Convenor working with Secretariat and UN Agencies develops terms of reference for window
- Review and approval by Steering Committee
- UNCTs given 12 weeks (increased from 8)

Concept note (CN) Approval

- Convenor selects member of Technical Review Committee (TRC) with assistance from Secretariat
- Translation of all Concept Notes into 3 Languages
- Review of CNs by TRC
- Approval by Steering Committee and UNDP Administrator officially informs RCs

Joint programme Approval

- UNCTs given 10 weeks to formulate JP
- External expert and Secretariat review JP
- Steering Committee members approve JP and UNDP officially informs UNRC
- Some JPs returned for revision and given 4 weeks

JP Signature and Start Up

- UNCTs given 4 weeks to get JP revised (if necessary) and signed
- UNCT submits funds release form
- Programmes begin implementation

MDG-F Secretariat

Decided themes, fund allocation per theme and approved ToR for CFP

- UNCTs identified funds requirements in consultation with national authorities
- UNRC decided upon UN Entities to be involved (including lead Agency) and amount of funding to be granted to each Entity.

- Request of funds reviewed (together with CN) by Technical Review Committee and external experts.

- Once CN and budgets were approved, fully-fledged implementation document and detailed budget submitted to the MDG-F Secretariat

- Funding granted by instalments and on the basis of progress

Monitored funds disbursement and progress during implementation and advised MDG-F SC



What worked?

- Funds assigned according to pre-established and clear criteria
- Pooling of resources around national priorities;
- The assignment of funds (and roles) within UNCTs decided by the RC with MFA (or PM Office)
- JPs that performed poorly did not get instalments after the first (or second)
- The envelope was managed independently and transparently and with public dissemination of information and results.

What did not work?

- No new generation of joint programmes after exhaustion of financial envelope
- Countries most in need (e.g. SSA) did not manage to access funds due to limited capacity
- Funds for implementation were confined to UNCTs and national institutions with little involvement of private sector and youth organizations
- In some cases, UN internal discussions more focused on share of budget than on technical capacity to deliver
- Funds assignation by SC managed by two Entities that negotiated the envelope.

Questions?





Key issues to be addressed: Global KM platform

- What is missing from the existing platforms
- Exchange of information on what works for youth employment.
- Evaluation of policy packages, strategies and tools, rapid assessment of policy trends.
- Dissemination of information, guidelines, tools for replication of scalable youth employment responses.
- Thematic priorities



Key issues to be addressed: Country-level action

- Multi-pronged interventions through broad based partnerships and joint action
- Scalable interventions
- Modalities of implementation (UNCT/UNDAF/etc.)
- Thematic priorities



Key issues to be addressed: Funding modalities

- Modalities of identification and selection of initiatives for funding
- Criteria for management of resources
- Thematic priorities

Key issues to be addressed: Multistakeholder group

- Why a Global Joint Initiative for Decent Jobs for Youth? - Connects to session 2
- Objectives of the initiative
- Key partners
- Modalities/Functions

The way forward: Deliverables and deadlines (by sub-groups)

- **Knowledge management/ Capacity Building / Communication:**
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- **Country-level action:**
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- **Funding:**
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- **Multi-stakeholder strategic group:**
Inputs and examples by all task team members to corell@ilo.org

Deadlines:
Mapping by 27.03.2015
Write-up of each subworking group by 17.04.2015

Copy weidenkaff@ilo.org on any background material you want to share