

Audit Summary: Project Office Operations

 **Assurance:**  Moderate

Objective

Assess whether the DWT/CO's governance, management framework, programme delivery, and administrative, financial and operational processes effectively support the achievement of its mandate.

Key Observations

- Strategic planning and performance management could be further strengthened;
- Results-based management of development cooperation projects could be strengthened;
- Compliance and accountability arrangements could be strengthened;
- Risk management could be more fully integrated into programme and project management.

Conclusion

A number of governance arrangements and operational processes are in place and support the effective functioning of the office.

Governance, risk management and internal control processes are generally adequate and functioning.

However, improvements are needed to strengthen strategic planning, results-based management and accountability.

Examples of Effective Practices

- Strong delivery of Country Programme Outcomes and timely implementation of development cooperation projects;
- High-quality technical support provided to governments and development partners;
- Effective operational, administrative and financial management supported by capable staff and locally developed monitoring tools;
- Strong programme oversight arrangements supporting project implementation and financial performance.

Recommendation Themes

- Strengthen strategic planning and performance management;
- Enhance results-based management;
- Improve project sustainability monitoring;
- Reinforce compliance and accountability.

Disclosure Note

This summary presents a high-level overview of audit results, key observations and recommendation themes. It does not include all detailed findings and should be read as a summary of the main areas identified during the audit. Sensitive operational information has been excluded.