



ILO-MIN WEBINAR SERIES "LEARNING FROM THE LEADERS"



30 APRIL, 2025
3:00-4:15 PM CEST

WEBINAR 2: IMPROVING DISTRIBUTION MODELS AND PARTNERSHIPS IN INCLUSIVE INSURANCE

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Moderator & Co-Host



Karimi Nthiga,
Regional Coordinator
at the Microinsurance
Network



Lisa Morgan,
Technical Specialist
Impact Insurance Facility



Oscar Pinto
Business Line Leader for
Agricultural Insurance at
Seguros Bolívar S.A.



Siani Malama, Insurance
Business Development
Director at Vision Fund
International



Andrew Nkolola, Co-Founder
& Executive Director -
Intelikava Insurance
Intermediaries Ltdaries Ltd

generation
foundation

Providing Financial Solutions to Vulnerable Communities

VisionFund International's Distribution model



Our Global Impact



Enhanced credit life insurance in
20 countries,
Health insurance in 11 countries
And also: Crop, Livestock, Term
Life, Accident, Motorbike...



Through
MFIs

Main products:
Credit Life
Health & hospicash

2.3m

Through
WV &
others

Main product:
Health & hospicash

33k

US\$15.8m insurance premiums
collected

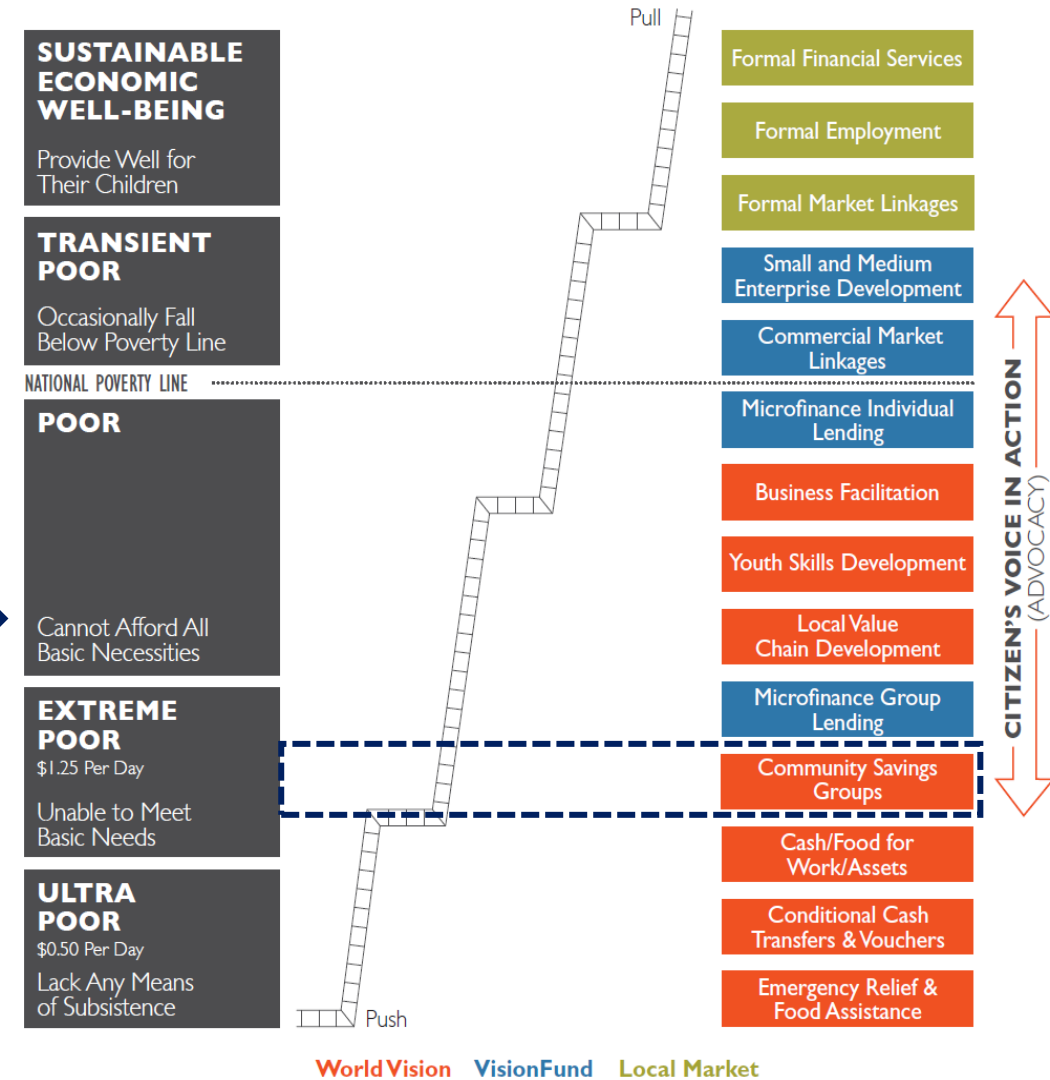
What we are trying to solve...

Coping mechanism in place are usually very limited...

- Support from friends & family, financially challenged
- Loans from the savings group
- Use of savings, selling of assets

.. and can lead to vicious circles of poverty:

- Taking children out of school
- Eating less food
- Borrowing more money, often informally, leading to over indebtedness



How have we
achieved scale?

Distribution Strategy

Key partnership drivers that has enabled us to scale



DEFINE PARTNERSHIP
OBJECTIVE FOR THE
CHANNEL



UNDERSTAND
PARTNERS' NEEDS AND
OFFERINGS



CREATE A
COLLABORATIVE
ACTION PLAN

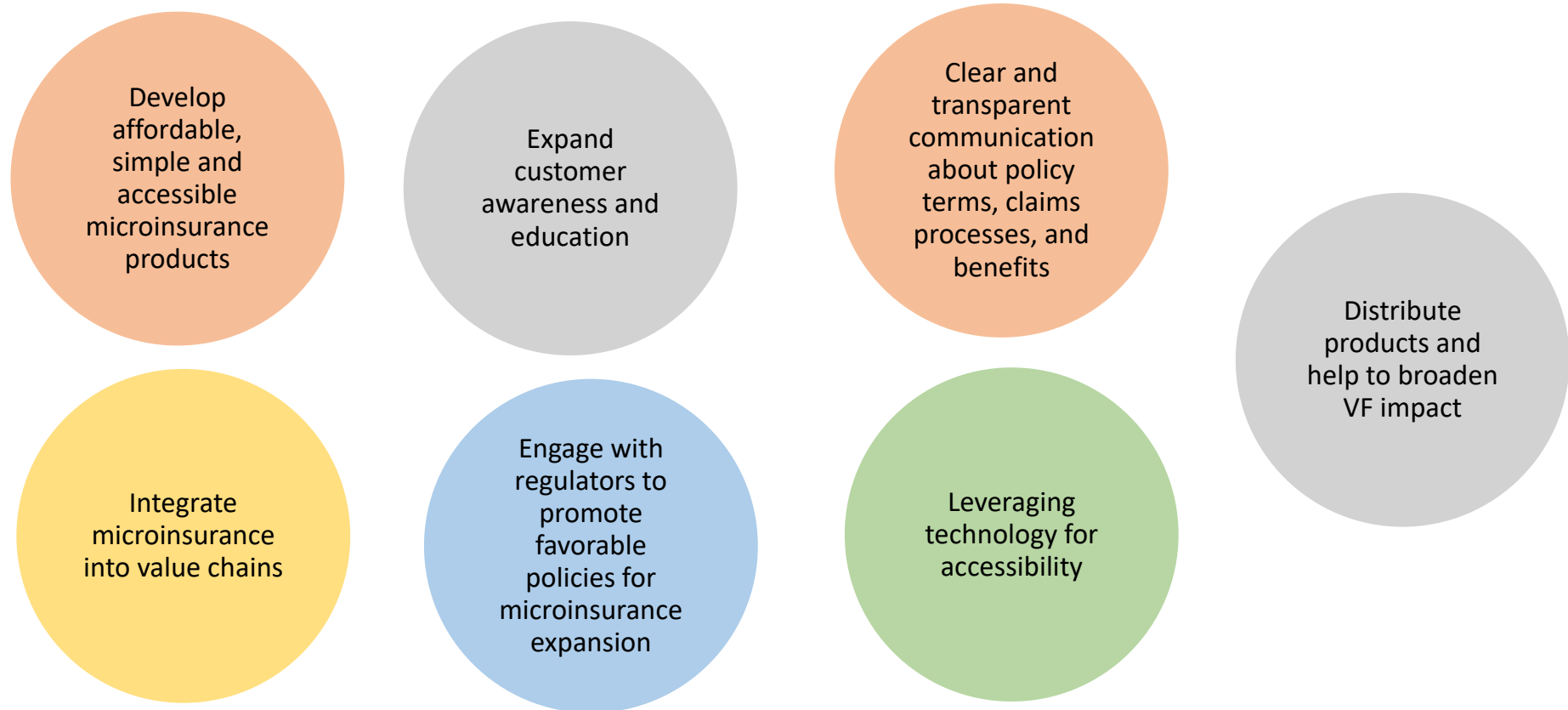


SCALE AND SUSTAIN
THE PARTNERSHIP

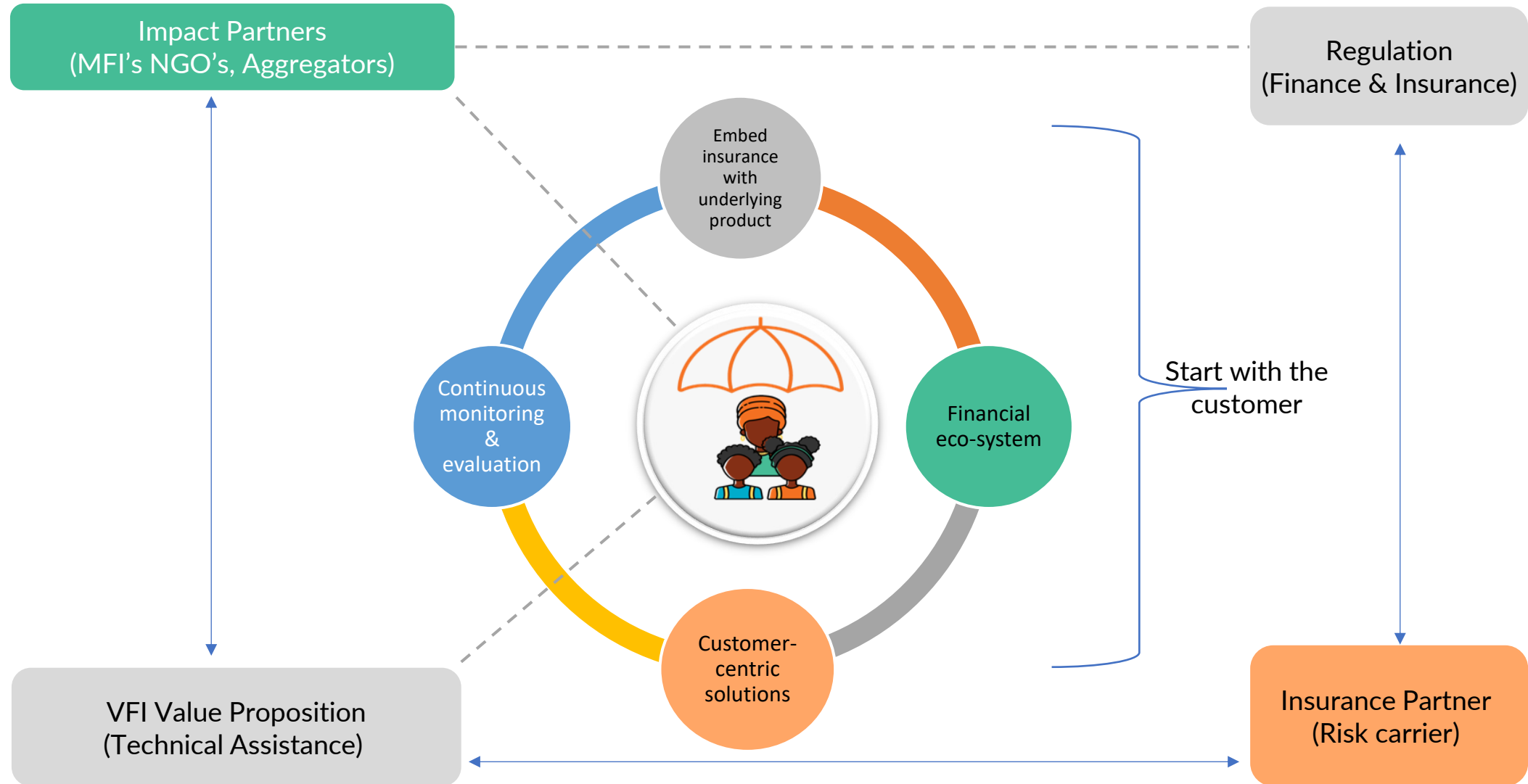


RISK MITIGATION AND
ECONOMIC STABILITY

What our distribution strategy has enabled us to achieve?

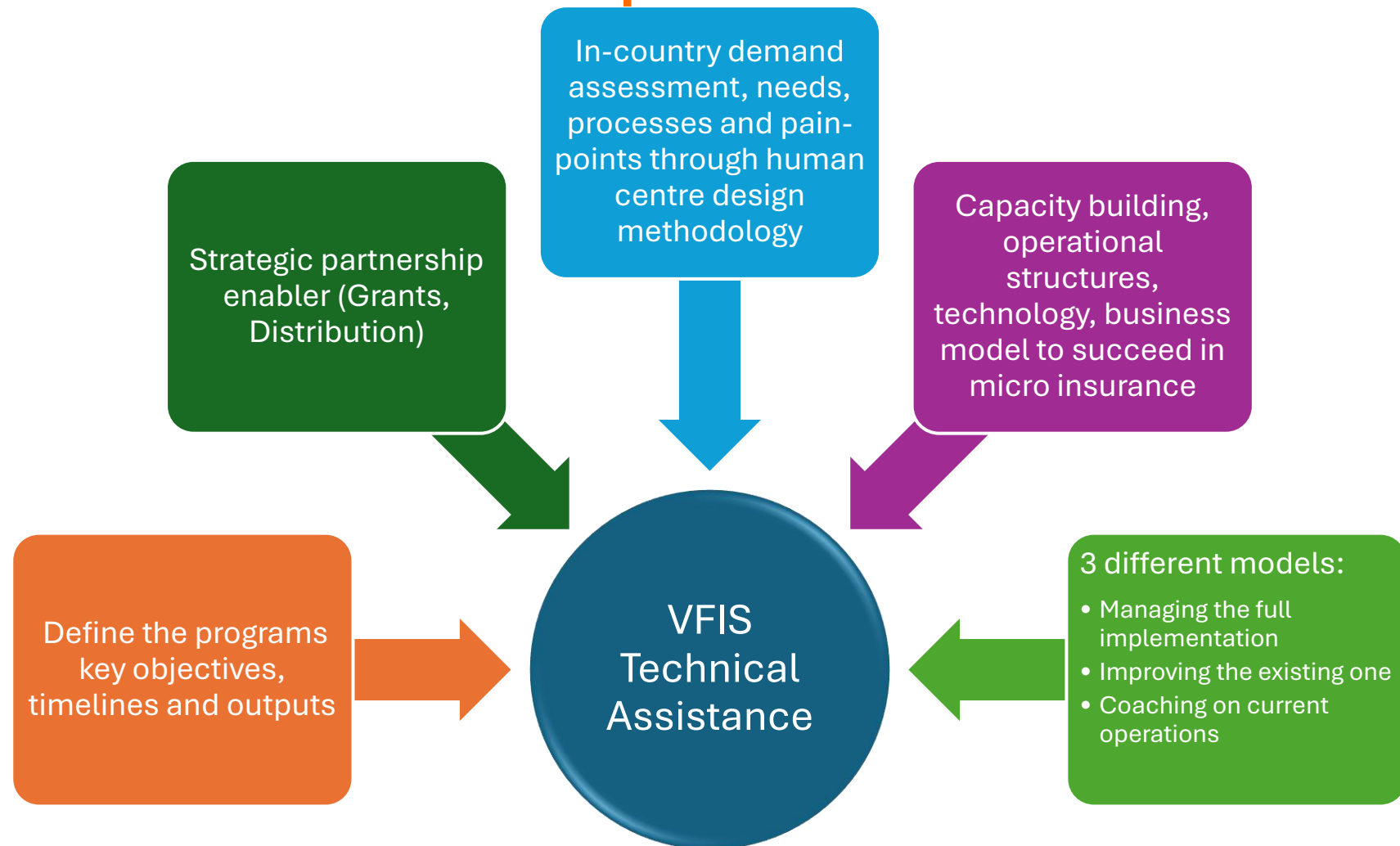


Partnership through VFI MFI Network & Others partenrs





Our Technical Assistance Framework to partners





Case Study:

Linking Savings Groups to Financial Services

August to September 2023

- Pilot launched in **August 2023**
- In 3 branches
- **Mandatory for all members** for groups taking a loan of more than \$400
- Product **covers only the Savings Group member**
- Coverage is **active during the loan period**

Results after
3 months of pilot
in 3 branches:

5,350
lives
covered

97%
of eligible
members
received
insurance

\$3,150
of income
generated



Loans to
mature groups



Field officer from
the local community



Digital Solutions



Embedded Education



Insurance

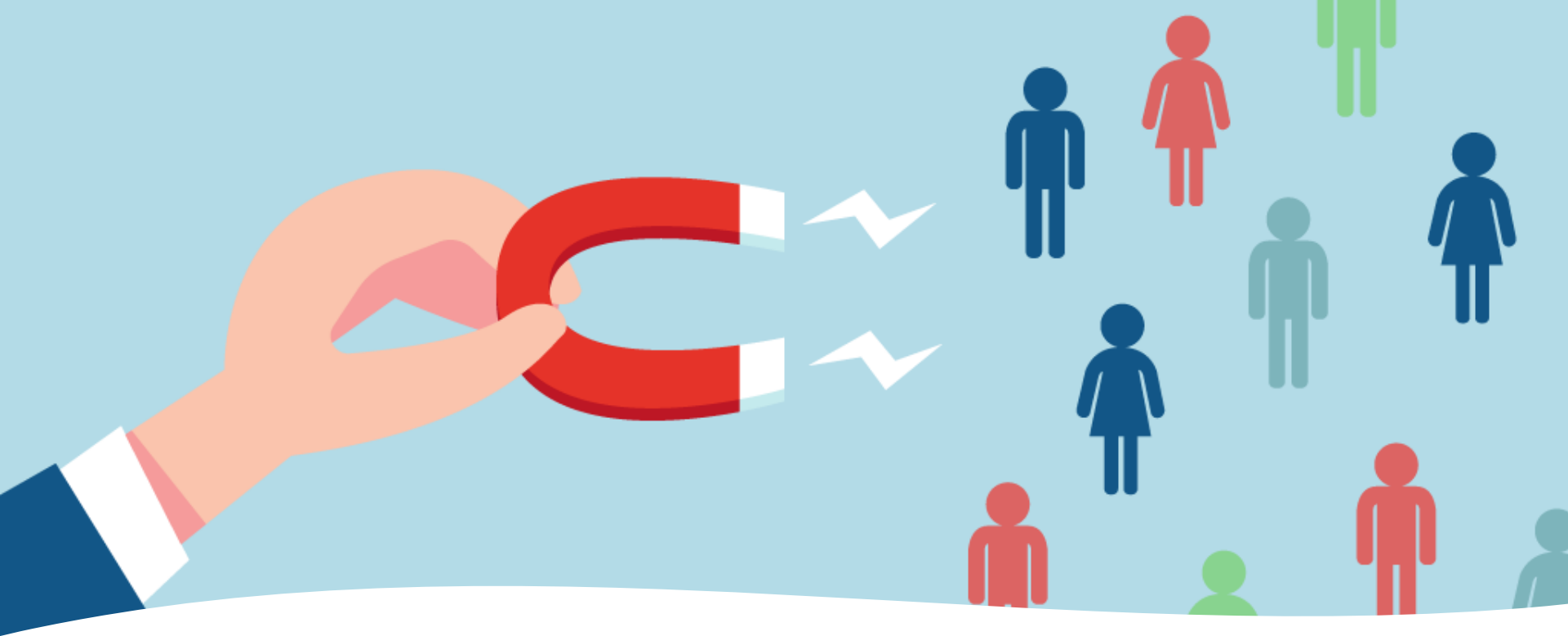
VisionFund

World Vision



Distribution Models & Partnerships

- **Andrew Nkolola**
- **Intelikava Insurance Intermediaries**
- **Date: 30.04.2025**



Innovative Business Models & Partnership Strategies

- ◆ Customer Centric Embedded Insurance: Insurance bundled with airtime, mobile money, money payments/remittances...etc driven by Real Customer perceived risks.
- ◆ Multi-Stakeholder Ecosystems: partnering with reinsurers, MNOs and Fintechs
- ☒ Key Lessons:
 - Meet customers on platforms they already use
 - Build trust through simplicity and partnerships

Scaling Inclusive Insurance Distribution

- 🚧 Challenges:
 - Low awareness & trust
 - High cost of agent networks
 - Regulatory complexity & poor system integration
- 💛 Solutions via Non-Traditional Players:
 - Fintechs: KYC, real-time claims, digital wallets
 - MNOs: Scale, trust, engagement touchpoints
 - Agents: Human onboarding & claims support
- 📌 USSD + agent model for scale
- 📌 Champions + fintech/agent onboarding model

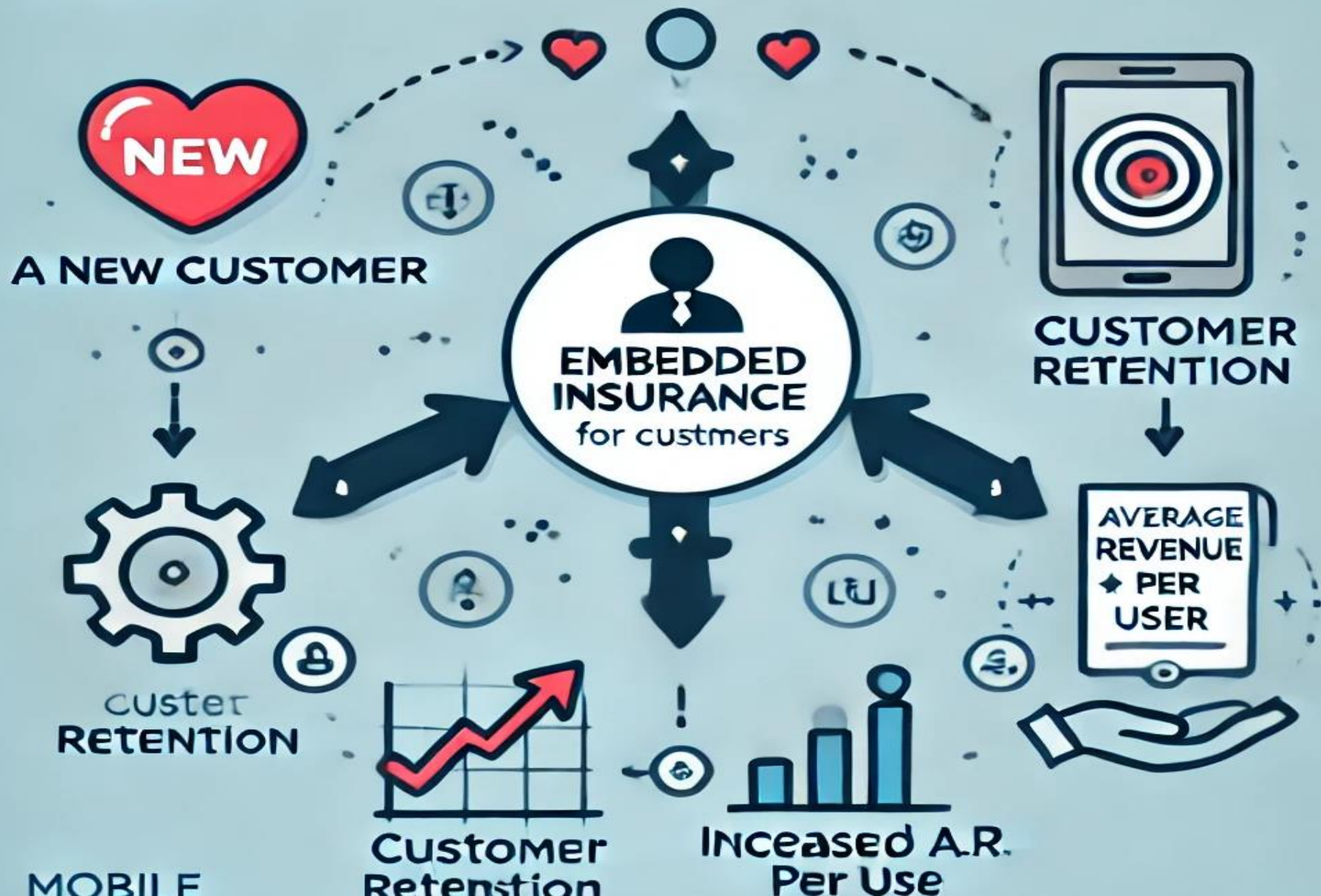


Technology for Last-Mile Distribution

- 📱 Digital Tools:
 - Mobile-first onboarding (USSD, WhatsApp)
 - AI for claims & support
 - Data integration with MNOs/fintechs
- 💰 Cost-Saving:
 - Cloud-based platforms
 - White-label InsurTech systems
 - API integration with partners
- 🔄 Hybrid Experience:
 - Call centers + USSD policies
 - Agent networks + digital self-service



Value Creation



Risks and Mitigations

Risk	Description	Mitigation Strategy
Low Customer Awareness & Trust	Many low-income or first-time users are unfamiliar with insurance products, leading to low uptake or lapses.	Use MNO marketing (SMS, USSD, WhatsApp). Simplify explanations. Offer instant micro-rewards.
Regulatory Compliance & Complexity	Diverse and evolving regulatory frameworks may delay launch or limit product features.	Engage regulators early. Work with licensed intermediaries. Embed compliance digitally.
High Cost of Agent Networks	Physical agent networks remain expensive to deploy and maintain, especially for rural reach.	Promote hybrid models. Incentivize digital onboarding. Deploy fintech/agent champions.
System Integration Challenges	Fragmented systems between MNOs, insurers, reinsurers, and fintechs lead to inefficiencies.	Build API-driven platforms. Partner with tech-forward MNOs. Use middleware solutions.
Claims Fraud Risk	Digital microinsurance claims are vulnerable to fraud (e.g., false claims, duplicate claims).	Implement AI for fraud detection. Validate identities via KYC. Target verified mobile users.
Low Renewal and Usage Rates	Customers may forget to continue payments or fail to see the value over time.	Embed micro-premium deductions. Offer loyalty bonuses. Use SMS reminders.

The End





We ensure peace of mind for **progress,**
inclusion, and a greener future

Improving Distribution Models and Partnerships in Inclusive Insurance



Business model for Inclusive Insurance

Parametric Insurance





Unlocking the Potential of a Parametric Insurance

1.



Risk
Identification

2.



Index
Selection

3.



Threshold
Determination

4.



Design of the
Payout
Structure

5.



Basis Risk
Management

6.



Clear
Communication

7.



Sustainability

Agro Business Ecosystem Players

SMALL PRODUCERS



AGGREGATORS



-National and
International Brands

- Foundations

- Microfinance
Entities
- Banks

Farmer
associations

Buyer 2

Buyer 1

Global
Brands/Programs

Buyer 3



Seguros Bolívar and Aggregator's ESG Programs

CERTIFICATIONS

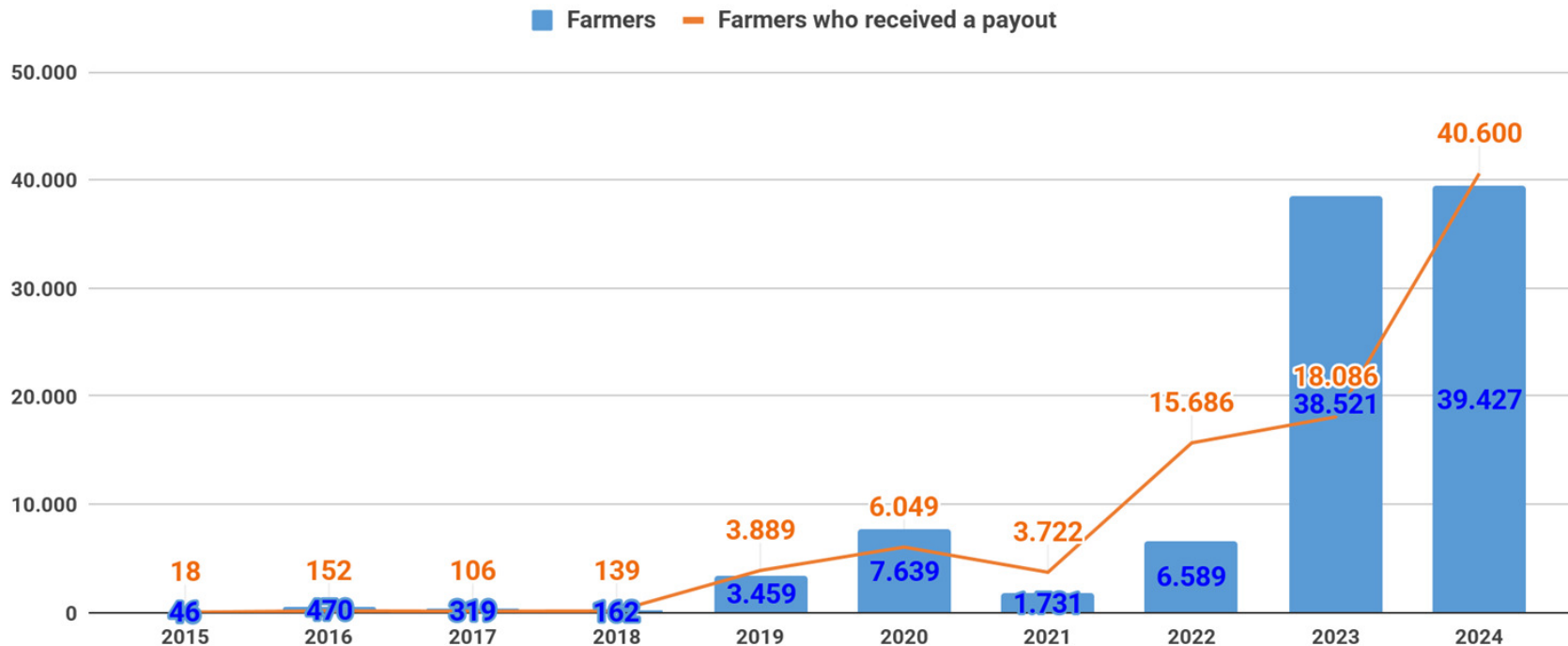
Environmental, social, and economic sustainability standards




190 89
ZOMAC PDET



Business Model Impact: Growth in Number of Farmers





Challenges in the Distribution of inclusive insurance

- Innovative Distribution Model
- Strong Local Ecosystem
- Continuous Innovation
- Speed of Payments





The role of technology in reaching our audience

- Technology is Not a Guarantee
- A Tool to Increase Speed
- Beyond Technology





Our Experience in implementing hybrid distribution models

Win-Win Partnerships:

- A distribution channel that simplifies product placement and payment processes.
- Mobile wallet support covers costs, enabling a broader user base for the platform.

Effective Communication:

Leveraging lightweight tools like SMS - WhatsApp to quickly and clearly communicate payment status to customers.



Thank You