This year in review reflects on the progress made in implementing the ILO’s new evaluation strategy (2018), as measured against its three outcomes: (1) Enhanced capacities and systems of evaluation for better practice and use; (2) Enhanced value of evaluation through the use of more credible and higher quality evaluations (independence, credibility and usefulness); and (3) Stronger knowledge base of evaluation findings and recommendations. It also reviews approaches towards assessing the ILO’s overall effectiveness.

**Quick Facts**

- **3 high-level evaluations conducted:**
  - ILO’s capacity development efforts
  - ILO’s strategy and actions for improved youth employment prospects
  - ILO’s programme of work in Lebanon and Jordan in terms of Decent Work and the response to the refugee crisis

- **41 independent evaluations completed in 2017**

- **25 internal evaluations completed in 2017**

- **PUBLISHED new evaluation SDG series, including a diagnostic instrument**
  - www.ilo.org/eval

- **PRESENTED new 2018 evaluation strategy to the Governing Body**

- **100% response rate of management responses for independent evaluations**

- **88% of recommendations were completed or partially addressed**

- **427 total recommendations from independent project evaluations**

- **89 good practices**

- **184 officials trained**

- **229 constituents trained**

To access the full report, please visit www.ilo.org/eval
Overview

The Annual Evaluation Report 2017-18 reflects on the progress made in implementing the ILO’s NEW evaluation strategy (2018-21) in Part I of the report and on assessing the ILO’s effectiveness in Part II.

Part I: Implementation of ILO’s evaluation strategy

NEW results-based evaluation strategy 2018-21

Operationalizes the ILO’s Evaluation Policy 2017.

Performance on the implementation of the ILO’s evaluation strategy biennium 2017-18

> measured by

> 3 outcomes

> 19 biennial indicators

Builds on the achievements of the evaluation function by proposing a more significant relationship with the ILO’s performance, as recognized in the Strategic Plan for the period 2018-21.

14/19 biennial indicators are on track to meet their targets or have already been achieved.

Part II: Assessing ILO’s effectiveness and results

Currently, the ILO’s Evaluation Office provides a meta-study approach to approximate areas of stronger and weaker performances. However, the approach is not equipped to fully measure or validate effectiveness.

A more transformative approach to evaluation is needed in order to: better inform the ILO’s effectiveness; allow comprehensive coverage and analysis; and reduce “evaluation fatigue” among constituents and ILO officials.

Potential improvements for reporting on the ILO’s effectiveness:

1. Formalize the good practice that final progress reports incorporate self-evaluation components in lieu of a separate formal self-evaluation report.

2. Improve the Office-wide monitoring and reporting framework and practices for extra-budgetary funded activities and assign clear accountability.

3. Endorse the principle of working towards a more comprehensive validation process of ILO performance at the country and global levels.

To access the full report, please visit www.ilo.org/eval